

Indigenous involvement in oversight of federally regulated energy infrastructure



Richard Aisaican & Genevieve Carr, Co-Chairs

Line 3 Indigenous Advisory and Monitoring Committee Co-chair | Executive Vice President, Canada Energy Regulator



Co-Chairs



Richard Aisaican

Line 3 Indigenous Advisory and Monitoring
Committee, Indigenous Co-chair

<https://iamc-line3.com/>

richard@iamc-line3.com



Genevieve Carr

Executive Vice President
Canada Energy Regulator

<https://www.cer-rec.gc.ca/>

Genevieve.carr@cer-rec.gc.ca

MEET OUR PANELISTS



TRACY L. FRIEDEL

President, Lac Ste. Anne Métis
Community Association

IAMC-TMX Alberta Métis Member,
Socioeconomic Subcommittee Chair



Tracy Sletto

Chief Executive
Officer, Canada Energy
Regulator



KYRA NORTHWEST

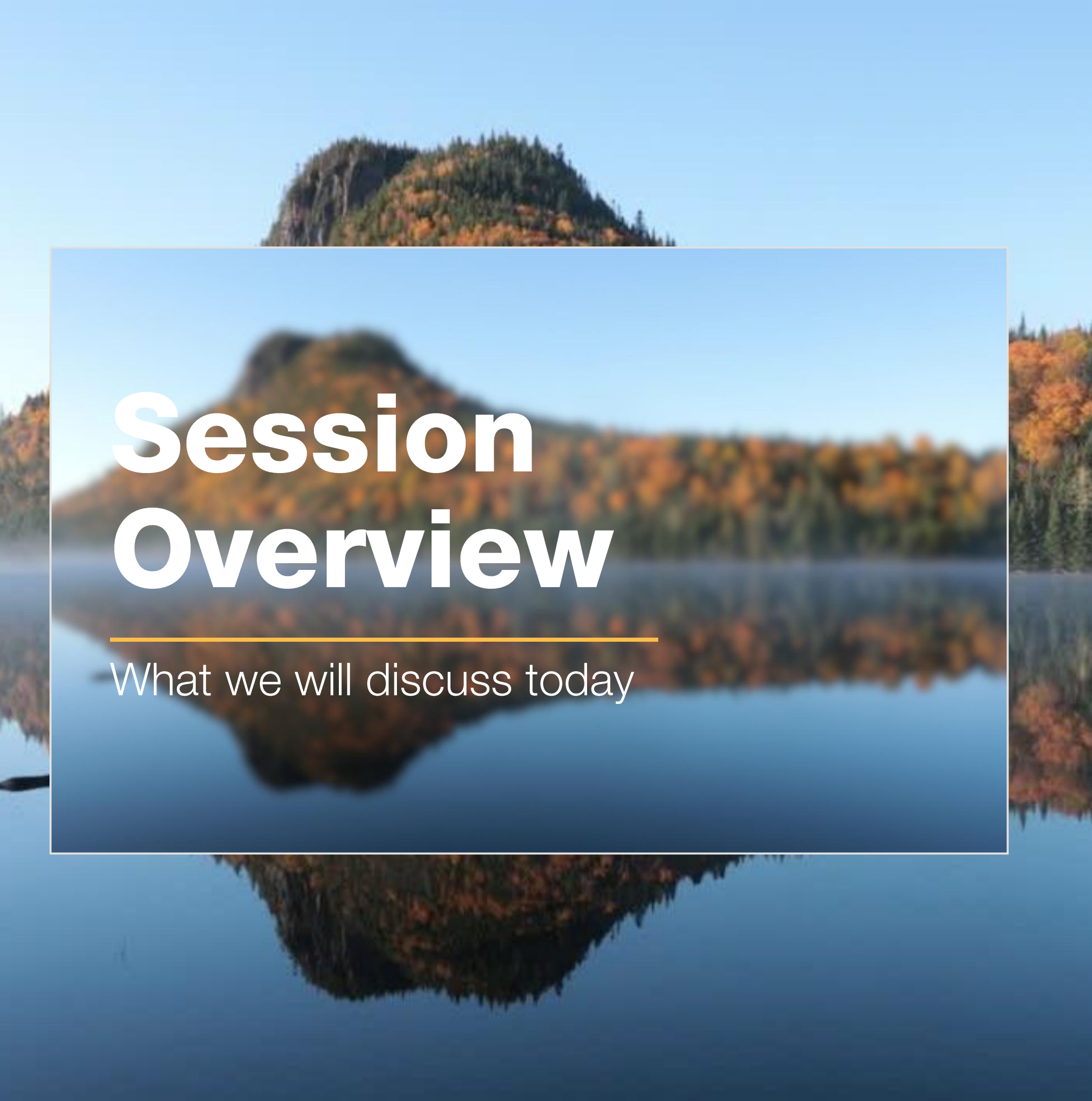
Consultation Manager,
Montana First Nation

Line 3 IAMC Indigenous
Caucus member



NISHU GULATI

Director General, Nòkwewashk
Natural Resources Canada



Session Overview

What we will discuss today

- 01 **Richard Aisaican & Genevieve Carr**
Introduction and Opening Statements
Co-Chairs
- 02 **Tracy Friedel**
The IAMCs: Rooted in Rights and Relationships
- 03 **Tracy Sletto**
Regulatory and Systemic Perspective
- 04 **Kyra Northwest**
The Work of the Committee
- 05 **Nishu Gulati**
Reconciliation and Major Projects
- 06 **Q&A Session**
Open floor + Moderated (TBC)



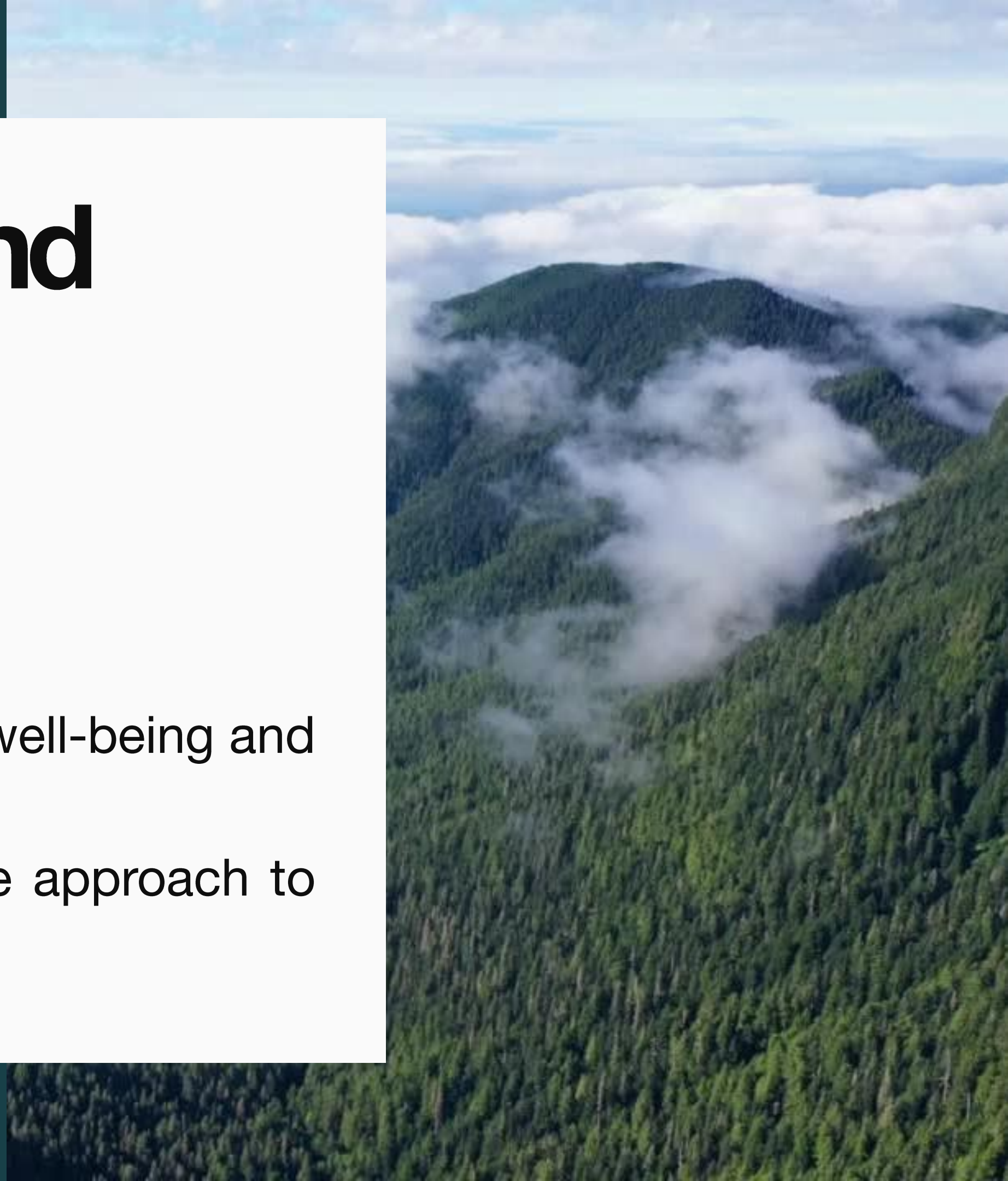
The IAMCs: Rooted in Rights and Relationships

Tracy Friedel

Rooted in rights and relationships

Tracy Friedel

- Origins of IAMCs
- Linkages to Indigenous sovereignty
- Traditional knowledge, community well-being and resilience
- Building towards a more innovative approach to oversight



Origins of IAMCs

Tracy Friedel





Linkages to Indigenous sovereignty

Tracy Friedel

Tracy Friedel



Building towards a more innovative approach to oversight

Tracy Friedel





Regulatory and Systemic Perspective

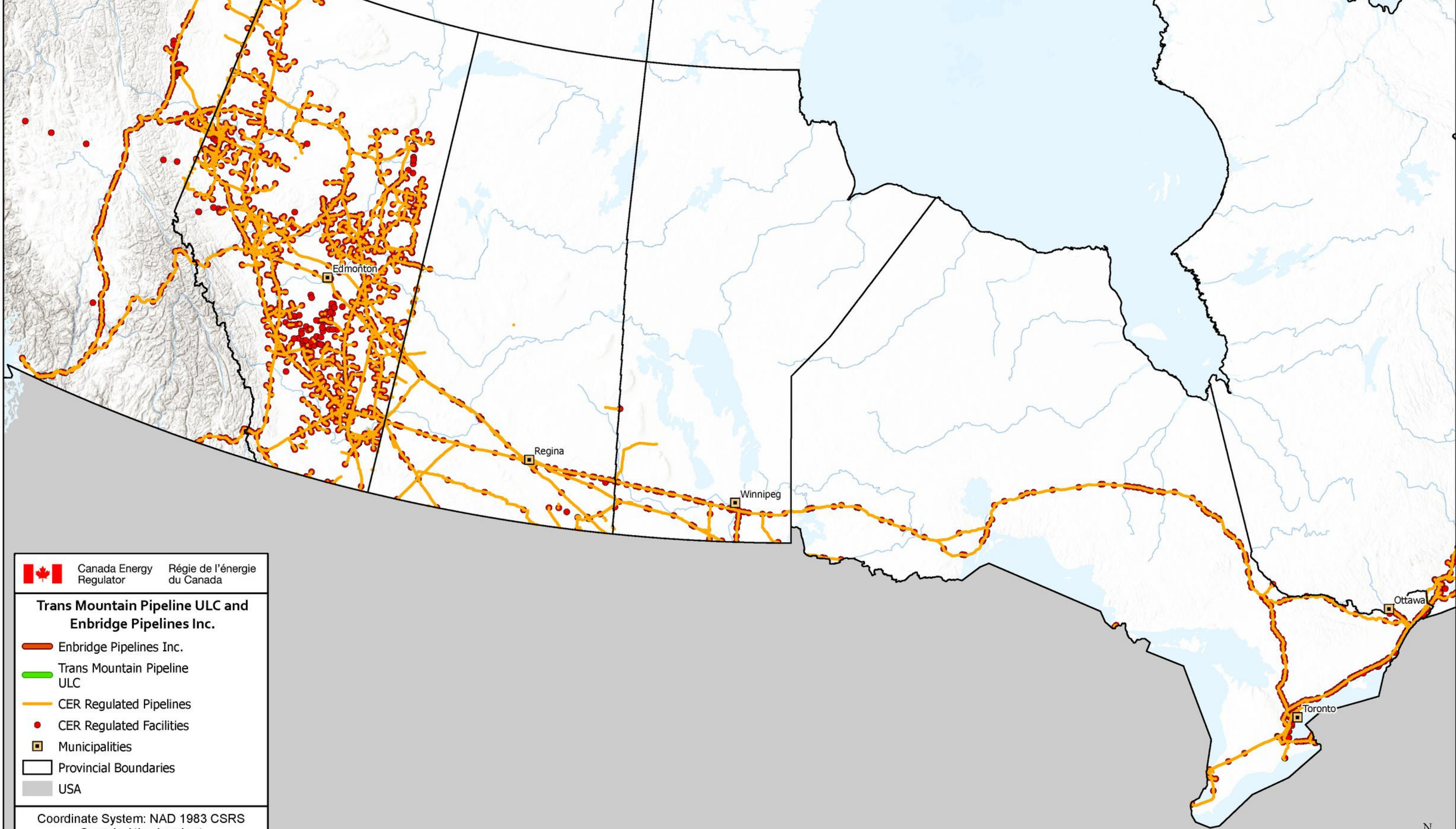
Tracy Sletto



Regulatory and Systemic Perspective

Tracy Sletto

- How regulatory excellence is evolving
- Role of IAMCs
- APM 34 as a driver of change
- What collaboration looks like on the ground



Canada Energy
Regulator

Régie de l'énergie
du Canada

**Trans Mountain Pipeline ULC and
Enbridge Pipelines Inc.**

- Enbridge Pipelines Inc.
- Trans Mountain Pipeline ULC
- CER Regulated Pipelines
- CER Regulated Facilities
- Municipalities
- Provincial Boundaries
- USA

Coordinate System: NAD 1983 CSRS
Canada Atlas Lambert

0 100 200 300 400

N



Canada Energy
Regulator

Régie de l'énergie
du Canada

Trans Mountain Pipeline ULC and Enbridge Pipelines Inc.

- Enbridge Pipelines Inc.
- Trans Mountain Pipeline ULC
- CER Regulated Pipelines
- CER Regulated Facilities
- Municipalities
- Provincial Boundaries
- USA

Coordinate System: NAD 1983 CSRS
Canada Atlas Lambert

0 100 200 300 400

N

How regulatory excellence is evolving

Tracy Sletto

- Today, regulatory excellence also means:
 - Trust in the system
 - People seeing themselves reflected in decisions
 - Oversight that continues over decades



IAMCs – A core innovation

Tracy Sletto

Results so far:

- 250+ joint compliance activities
- Indigenous monitors actively involved
- Stronger shared understanding of risks





Turning progress into a shared priority: UNDA Action Plan Measure #34

Tracy Sletto

What collaboration looks like

Tracy Sletto





Overview of the IAMCs' Core Areas of Work and Mandate

Kyra Northwest

Committee work

Kyra Northwest

- Overview of the IAMCs' Core Areas of Work and Mandate
- Current Priorities and Near-Term Direction
- Opportunities to Strengthen Impact and Collaboration Moving Forward



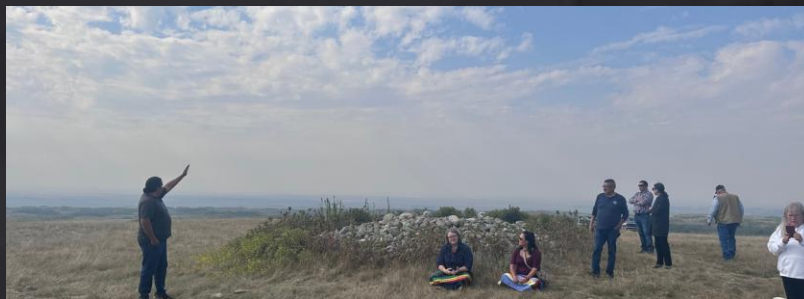
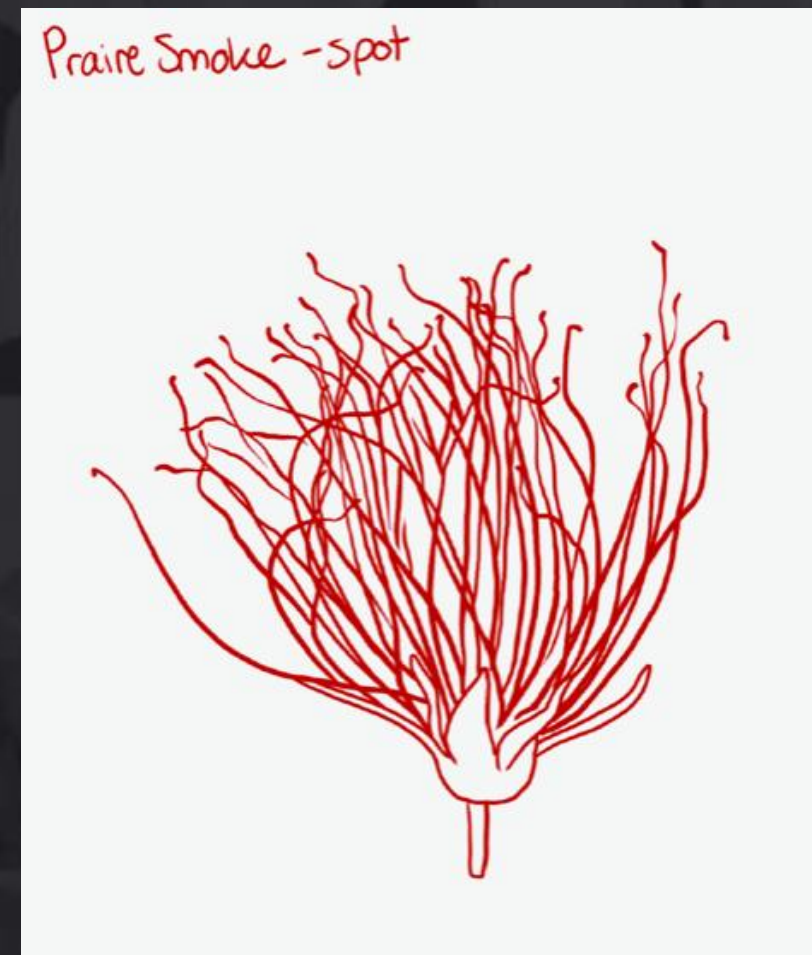


Current priorities and near-term direction

Kyra Northwest

Opportunities to strengthen impact and collaboration moving forward

Kyra Northwest



The background image is a scenic landscape photograph. It shows a wide river or lake in the middle ground, reflecting the warm light of a setting or rising sun. In the distance, a long bridge with a truss structure spans the water. The foreground is filled with lush green foliage, including some plants with small, light-colored flowers. The sky is a mix of blue and orange, with soft clouds. The overall mood is peaceful and natural.

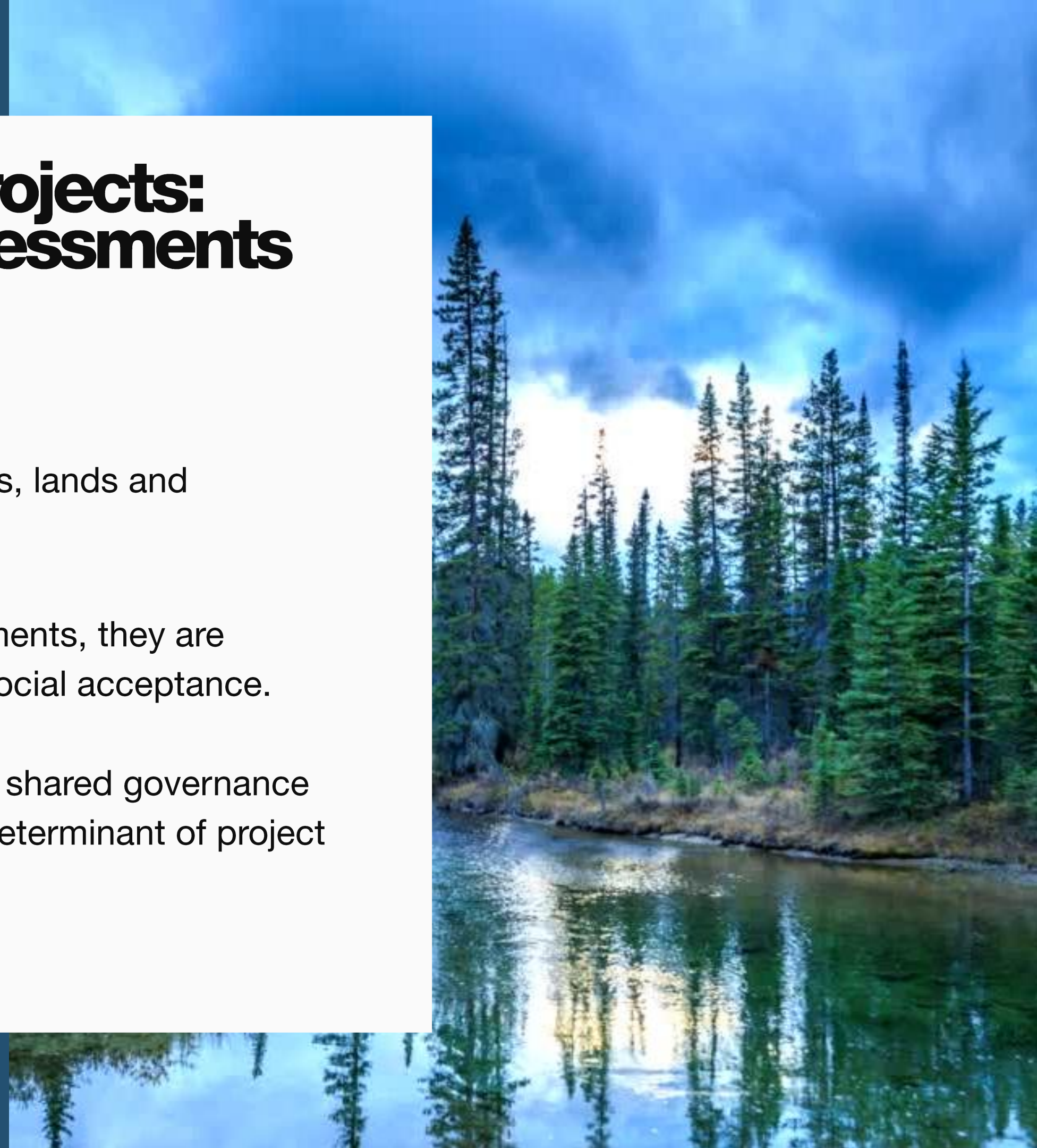
Reconciliation and Major Projects

Nishu Gulati

Reconciliation and Major Projects: Global trends in impact assessments

Nishu Gulati

- Projects increasingly overlap with Indigenous rights, lands and knowledge systems.
- While projects can meet formal regulatory requirements, they are struggling to gain or maintain public trust and/or social acceptance.
- IA practices are shifting toward early engagement, shared governance and accountability; Reconciliation is becoming a determinant of project viability.



The IAMC Model:

An innovative partnership

Nishu Gulati

Long-term federal
commitment and push
towards doing things
differently with Indigenous
Peoples

Co-governance, co-
development, and partnership
between Caucus members
and the Government of
Canada, including regulators

Outcomes:

Strengthened relationships
based on trust and
transparency, increased
dialogue, improved project
outcomes and shared
accountability

Canadian Context: Federally regulated projects

Nishu Gulati

- Nation-to-Nation relationships
- Building Indigenous capacity
- Partnership and rights-based approach
- Indigenous Advisory Council

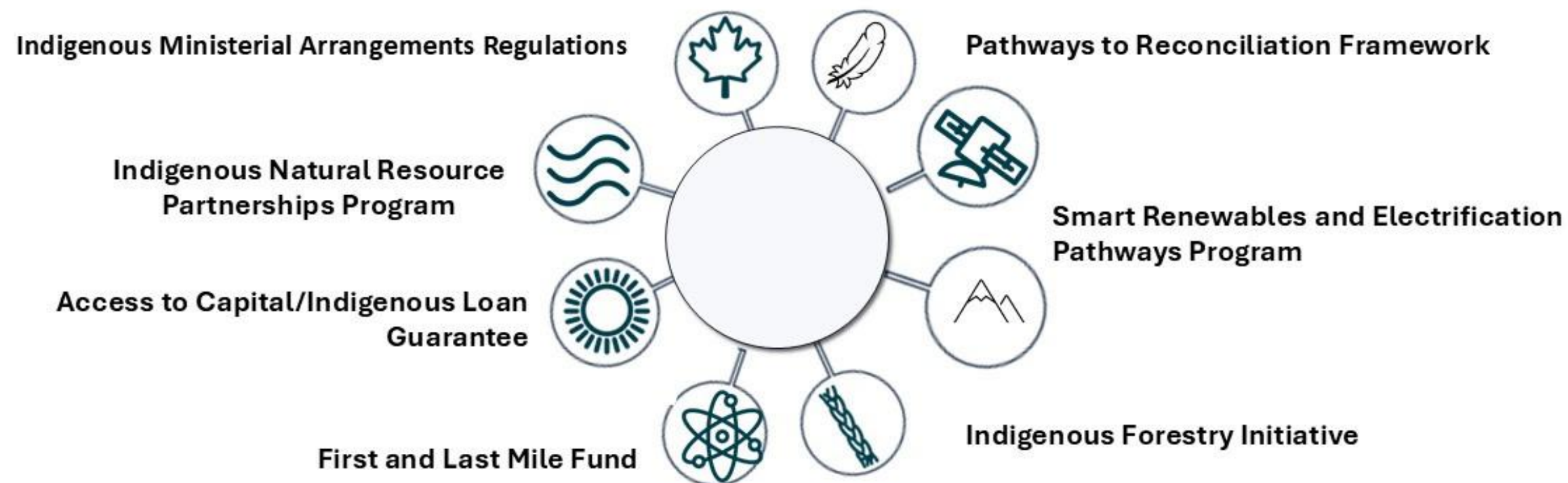


PROGRAMS AND INITIATIVES SUPPORTING INDIGENOUS PRIORITIES

Nishu Gulati

UNCLASSIFIED - NON CLASSIFIÉ

Additional Programs and Initiatives Supporting Indigenous Priorities



INDIGENOUS NATURAL RESOURCE PARTNERSHIPS PROGRAM (INRP)

Nishu Gulati



Key Takeaways for IA Practitioners

Nishu Gulati

- Reconciliation strengthens assessment quality and project certainty
- Collaborative governance improves trust, risk management, and outcomes for impacted Nations, the regulator and proponents
- Indigenous knowledge systems must be treated as foundational, not supplemental
- The future of IA lies in partnership, shared oversight and long-term relationships





QUESTIONS & ANSWERS

THANK YOU!

Richard Aisaican & Genevieve Carr

Line 3 IAMC | Canada Energy Regulator



LET'S CONTINUE THE CONVERSATION!

Message me your questions or comments in
the IAIA26 app. #iaia26



TRACY L. FRIEDEL

Associate Professor,
UBC - Vancouver

Representative for Alberta Métis

IAMC-TMX Indigenous Caucus
member



Tracy Sletto

Chief Executive
Officer, Canada Energy
Regulator



KYRA NORTHWEST

Consultation Manager,
Montana First Nation

Line 3 IAMC Indigenous
Caucus member



NISHU GULATI

Director General, Nòkwewashk
Natural Resources Canada

